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Date: November 06, 2025

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Website: www.hirect.com

Ref No. HIRECT/SEC/2025-26/60

To,

The General Manager, General Manager,

BSE Limited, National Stock Exchange Limited

Phiroz Jeejeebhoy Towers, Exchange Plaza, 5th Floor, C-1, Block 'G

Dalal Street, Mumbai 400 001. Bandra Kurla Complex,

Bandra (East) Mumbai 400 051.

BSE Scrip Code: 504036 Symbol: HIRECT

Subject: Intimation under Regulation 30 of SEBI Listing Regulations, 2015 - Investor Presentation.

Dear Sir/Madam,

To,

We are pleased to enclose herewith the Investor Presentation. The same will be made available on the website of the Company viz. www.hirect.com.

The said presentation will also be used for Earnings Conference Call with Analysts/Investors.

Kindly acknowledge and take the same on record.

Thanking you,

Yours faithfully,

For Hind Rectifiers Limited

Suramya Nevatia Chairman and Managing Director

DIN: 06703910

Address: Lake Road, Bhandup West,

Mumbai - 400078.

Encl: As above



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Safe Harbour



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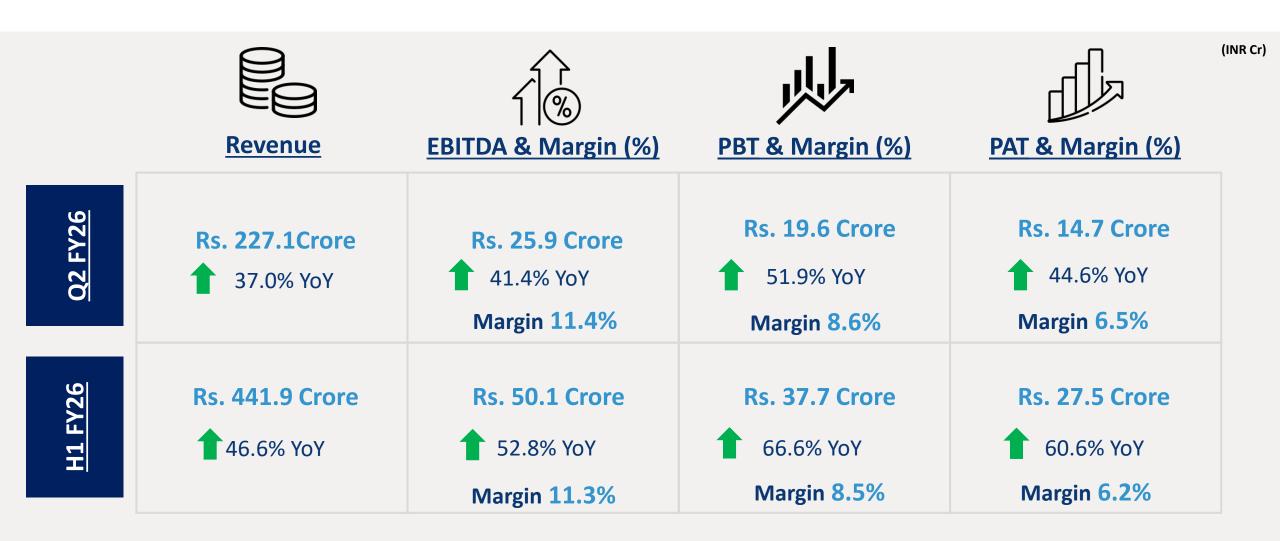




Q2 & H1 FY26 Financial Highlights

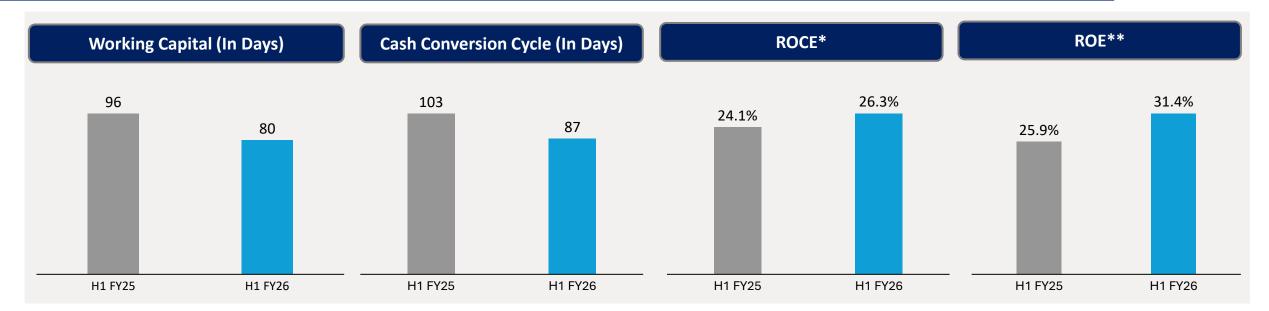
Consolidated Financial Highlights - Q2 & H1 FY26





Consolidated Financial Highlights







Enhanced Working Capital Management Driving Higher ROCE and ROE...

- The Company achieved a notable improvement in working capital efficiency, with working capital days have improved from **96 days in H1 FY25 to 80 days in H1 FY26,** reflecting effective optimization of short-term assets and liabilities
- Cash Conversion Cycle has also improved significantly from 103 days in H1FY25 to 87 days in H1 FY26, driven by better management of receivables, payables, and inventory
- The improvement in the working capital cycle has enhanced liquidity and cash flow discipline, enabling the Company to efficiently manage its cash flows and support growth initiatives
- These operational efficiencies translated into stronger return ratios, with ROCE rising from 24.1% in H1 FY25 to 26.3% in H1 FY26 and ROE improving from 25.9% in H1 FY25 to 31.4% in H1 FY26

Management Commentary





Mr. Suramya Nevatia
Chairman & Managing Director

Commenting on the performance Suramya Nevatia, Chairman & Managing Director of Hind Rectifiers Limited said,

"We are pleased to report strong financial performance driven by sustained business momentum, driven by disciplined execution, a robust order pipeline, and continued progress on strategic initiatives. Our order book remains at an all-time high of INR 1,099 Cr, supported by Indian Railways' electrification initiatives and sustained demand from the industrial segment.

The quarter witnessed significant strategic developments with the appointment of Mr. Manoj Nair as Chief Executive Officer, whose extensive experience will sharpen strategic focus and help scale our operations. The acquisition of BeLink Solutions in France established our European manufacturing base, strengthening our global footprint in advanced technology segments. On the domestic front, the commissioning of our Copper Conductors facility at Sinnar marks a major step in backward integration, supporting our traction transformer requirements and unlocking new opportunities for the wider transformers industry.

In addition, we have strengthened our balance sheet through a preferential allotment of equity warrants of INR 27.4 Cr to a promoter group entity, reflecting continued promoter confidence.

Looking ahead, we remain focused on enhancing execution, integrating our international operations, and advancing innovation. These strategic initiatives position Hind Rectifiers to deliver sustainable growth and long-term value for all stakeholders."

Key Operational & Business Highlights – Q2 & H1 FY26



01

Robust order book at INR 1,099 crore as of 30th September 2025, primarily driven by railway sector expansion and government initiatives



02

Secured notable export orders for Traction Transformers to Germany and IGBT-based Inverters to the USA, strengthening the Company's foothold in international markets and marking a significant step in its global expansion journey



03

Commenced commercial production of critical and highly specialised Copper Conductors which are critical raw materials for the production of traction transformers



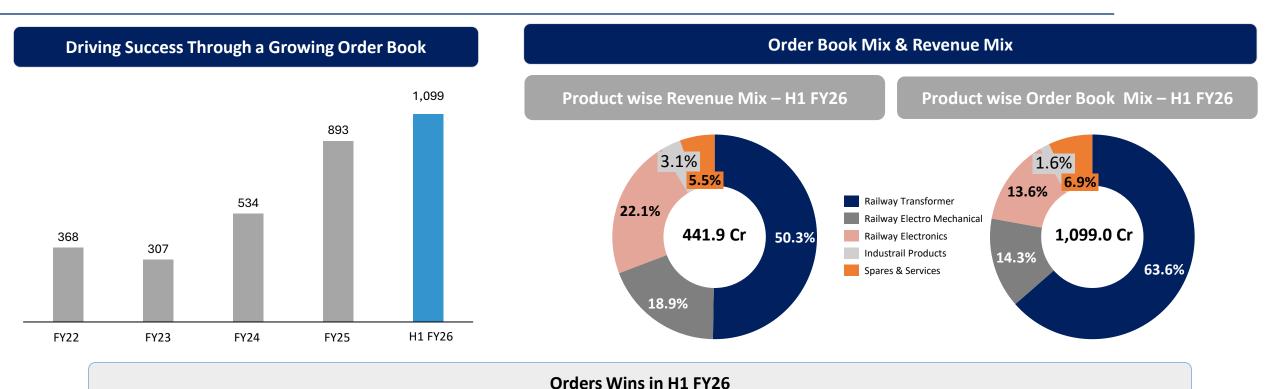
04

Completed **the strategic acquisition of business and operating assets of BeLink Solutions, France**, establishing a European Hub for Next-Gen Robotics, Power Electronics and EMS



Orderbook Position as on 30th September 2025





- Order backlog at an all-time high of INR 1,099.0 crore as of September 2025
- ❖ Won INR 127 crore supply order for electrical components and equipment from Indian Railways, to be executed by FY 2026-27
- ❖ Additional order of INR 101 crore from Indian Railways, with execution spread between financial years 2025–26 and 2026–27
- * These orders highlight Hind Rectifiers' pivotal role in enhancing India's railway infrastructure and power electronics industry
- The growing order book reflects the company's competitive edge and solid market positioning

Profit and Loss Statement



Particulars (INR Cr)	Q2 FY26	Q2 FY25	Y-o-Y (%)	Q1 FY26	Q-o-Q (%)	H1 FY	26 H1 FY25	Y-o-Y (%)
Revenue from operations	227.1	165.8	37.0%	214.8	5.8%	441	9 301.4	46.6%
COGS	169.6	119.3		158.5		328	1 216.5	
Gross Profit	57.6	46.5	23.7%	56.2	2.4%	113	8 84.9	34.1%
Gross Profit Margin	25.3%	28.1%		26.2%		25.8	% 28.2%	
Employee Expenses	19.2	15.7		18.9		38.	1 30.1	
Other Expenses	12.5	12.5		13.1		25.	5 22.0	
EBITDA	25.9	18.3	41.4%	24.2	6.8%	50.	1 32.8	52.8%
EBITDA Margin	11.4%	11.0%		11.3%		11.3	% 10.9%	
Other Income	0.1	0.1		0.2		0.4	0.6	
Depreciation	2.8	2.1		2.7		5.5	4.1	
Finance Cost	3.6	3.4		3.6		7.2	6.7	
Profit before Tax	19.6	12.9	51.9%	18.1	8.5%	37.	7 22.7	66.6%
Tax expenses	4.9	2.7		5.3		10.	3 5.5	
Profit / (Loss) for the year	14.7	10.2	44.6%	12.8	15.3%	27.	5 17.1	60.6%
PAT Margins	6.5%	6.1%		5.9%		6.29	% 5.7%	
EPS	8.58	5.95		7.44		16.0	9.99	

Balance Sheet



Assets (INR Cr)	Sep-25	Mar-25
Non-Current Assets		
Property, Plant and Equipment	87.3	86.6
Capital work-in-progress	54.2	6.8
Other Intangible Asset	16.9	15.7
Intangible assets Under Development	4.0	5.3
Right of Use Asset	3.9	4.8
Financial Assets		
(i) Investments	0.1	0.1
(ii) Loans	-	0.0
(iii) Other financial assets	2.5	11.5
Other non-current assets	11.2	19.5
Total Non-Current Assets	180.0	150.3
Current Assets		
Inventories	142.8	120.7
Financial Assets		
(i) Trade receivables	101.6	109.5
(ii) Cash and cash equivalents	24.9	0.3
(iii) Other bank balances	1.1	0.8
(iv) Loans	0.0	0.1
(v) Other financial assets	12.7	8.8
Other Current assets	38.2	23.5
Total Current Assets	321.2	263.7
Asset held for sale	3.3	3.3
Total Assets	504.5	417.3

Liabilities (INR Cr)	Sep-25	Mar-25
Equity		
Equity Share capital	3.4	3.4
Other Equity	186.8	156.5
Total Equity	190.2	159.9
Financial liabilities		
(i) Borrowings	44.0	28.4
(ia) Lease liabilities	2.8	3.7
(ii) Other Financial liabilities	0.1	0.1
Deferred Tax Liabilities	2.0	1.5
Provisions	8.5	5.3
Total Non-Current Liabilities	57.4	39.0
Financial liabilities		
(i) Borrowings	159.1	130.6
(ia) Lease liabilities	1.7	1.6
(ii) Trade Payables	66.0	59.9
(iii) Other financial liabilities	19.1	12.7
Provisions	2.7	4.1
Other current liabilities	4.9	7.3
Current tax liabilities (Net)	3.4	2.3
Total Current Liabilities	256.9	218.4
Total Equity and Liabilities	504.5	417.3

Cashflow Statement



Particulars (INR Cr)	H1 FY26	H1 FY25
Net Profit Before Tax*	37.7	22.7
Adjustments for: Non-Cash Items / Other Investment or Financial Items	20.6	19.4
Operating profit before working capital changes	58.3	42.0
Changes in working capital	13.5	-18.3
Cash generated from Operations	71.8	23.7
Direct taxes paid (net of refund)	-8.5	-3.5
Net Cash from Operating Activities	63.3	20.2
Net Cash from Investing Activities	-43.2	-7.0
Net Cash from Financing Activities	4.5	-13.0
Net Increase/decrease in Cash and Cash equivalents	24.6	0.2
Add: Cash & Cash equivalents at the beginning of the period	1.1	1.6
Exchange difference on translation of foreign currency cash and cash equivalents	0.2	-
Cash & Cash equivalents at the end of the period	25.9	1.8





Strategic Updates

Hirect acquires BeLink Solutions to Build European Hub for Robotics, Power Electronics & EMS



Hind Rectifiers Limited, through its subsidiary 'BELINK HIRECT SAS', has acquired the business and operating assets of 'BeLink Solutions', a France-based Robotics, EMS and Electronics R&D company with 38 years of experience in the electronics industry. This acquisition strengthen its position in the global Robotics and EMS markets

Enhances Technology & R&D Capability

 Leverages BeLink solution's proven expertise in Robotics, EMS, and Power Electronics R&D, together with Hirect's domain strengths, to accelerate innovation and develop next-generation technologies

Access to world-class infrastructure

- Offers six fully automated production lines
- Advanced testing equipment
- Enables Hirect to meet the evolving demands of its customers

Key Rationale

European base for EMS, Robotics and Power Electronics manufacturing

 Provides Hirect with a strategic manufacturing base in Europe, enhancing its global manufacturing capabilities

Unlocks significant asset value at an attractive entry price

- The transaction brings under Hirect's ownership a state-of-the-art Production and Testing infrastructure
- Additionally, the acquisition includes all the Plant
 Machinery, intellectual property, technology, customer contracts, and purchase orders

Strengthening Core Capabilities through Backward Integration in Copper Conductors



Hind Rectifiers Ltd. commences commercial production of highly specialised Copper Conductors for the Transformer Industry

Continuously Transposed Conductors

Enamelled Paper Insulated Copper Conductors

Paper Insulated Copper Conductors

Key Benefits

- Creates a new vertical with specialised, fastmoving copper conductor products that have tremendous export potential
- Enhances operational efficiency by streamlining the supply chain, ensuring steady availability of critical raw materials, and reducing dependence on external vendors
- Positions the Company to meet the growing demand from both its own traction transformer requirements and the wider transformer industry
- Drives cost optimization and margin improvement, strengthening long-term sustainability and competitiveness

Integrated into Hirect's Railway & Industrial Systems product portfolio

Single & Three **IGBT Traction** Converter Phase ESP **Traction Mid Frequency Motors Power Supplies High Frequency IGBT Traction Power Supplies** Converter **Railway Vehicle SMPS** Rectifiers **Control Unit DC Substation Thyristor Controlled Rectifiers Rectifiers Water Cooled HVAC Systems Rectifiers**



Capex: Rs.56 crore (funded through internal accruals and term loans)



Facility: Integrated copper conductor manufacturing line at Sinnar Plant



Market Impact: Creates a new vertical with significant export potential





Company Overview

Leader in Design & Development of Electrical & Electronic Equipment





Precision engineering leader driving India's rail electrification and modernization, designing and delivering mission-critical



State of Art Manufacturing facility at Sinnar and Satpur, Maharashtra and R&D center in Mumbai & Hyderabad, focused on designing and developing new products



Advanced technologies with automated testing and efficient operations driven by the *Theory of Constraints Methodology*



A network of more than 500 Clients; Exports to more than 30 Countries

















Manufacturers of Highly specialized and intricately engineered products







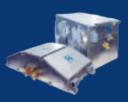
Rectifiers



Converters



Motors



HVAC System



Controls & Automation

Hirect at a Glance



















Journey So Far



- Incorporated by acquiring Kaycee Industries' rectifier business
- Set up 20,000 sq. m. facility in Bhandup, Mumbai
- Formed technical tie-up with Westinghouse Brake & Signal (UK)
- Became India's first semiconductor manufacturer

- Continued expanding product lines across industrial and railway sectors
- Strengthened technical capabilities and market presence

1980-89

- Celebrated Golden Jubilee, marking 50 years of operations
- Commissioned a manufacturing facility in Dehradun for railway power equipment
- Upgraded manufacturing technologies, focusing on power electronic devices for industrial and commercial applications

- Acquired a 26,930 Sq. Mts. plot in Sinnar, Nashik, from MIDC
- Commissioned a state-of-the-art manufacturing facility in Sinnar to support demand and innovation



- 1958-60
 - Diversified into battery chargers and high-voltage rectifiers for industrial and railway use
 - Introduced traction rectifiers for locomotives and rail vehicles

- IGBT based Underslung Inverter introduced for railway application
- Amalgamated its sister company in Satpur (Nashik) with Hind Rectifiers Ltd. in 1995, enhancing manufacturing capacity
- Expanded operations with new manufacturing infrastructure at Satpur, Nashik
 - Launched advanced electronic solutions including high frequency rectifiers and UPS systems

- Enhanced pan-India footprint with offices across key cities and R&D centers in Mumbai and Hyderabad.
- Introduced new products and business like HVAC, and Defence
- Approved the formation of a subsidiary focused on IT, AI, Web3, and software-based solutions
- Extended international footprint with offices in Sweden and the UAE
- Strategic Acquisition of Assets of BeLink Solutions for strengthening its position in the global Robotics and EMS markets

Product Portfolio



Railway Systems



IGBT Traction
Converter



Traction Transformers



Traction Motors



Railway Vehicle Control Unit



DC Substation Rectifiers



HVAC Systems

Industrial Systems



Single & Three
Phase ESP



Mid Frequency Power Supplies



High Frequency Power Supplies



SMPS Rectifiers



Thyristor Controlled Rectifiers



Water Cooled Rectifiers

Powering Progress Across Key Industries





Railway Sector



Power Generation



Defense Sector



Inceneration & Gassification



Cement Industry



Chemical Plants



Aviation sector

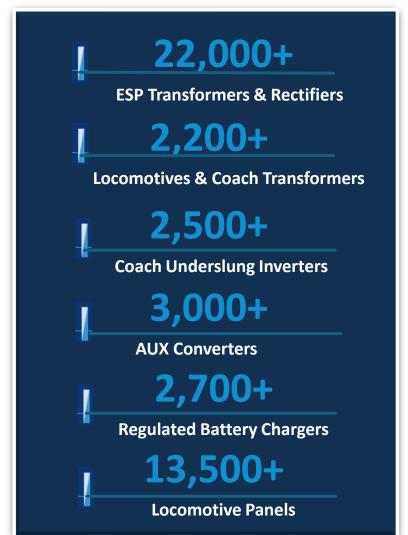


Oil & Gas Sector



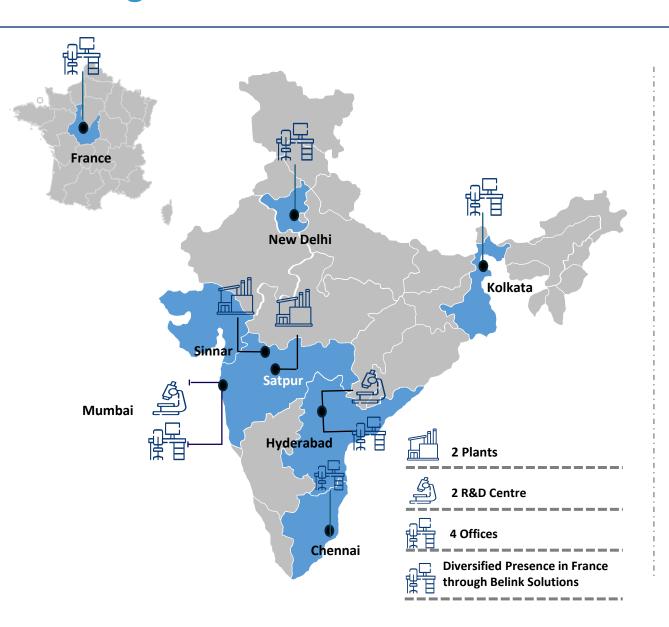
Metal Sector

A Snapshot of Hirect's Manufacturing Prowess



Strategic Locations for PAN India Presence & Distribution





Products Manufactured
Satpur Plant:
Traction Transformers
Electrostatic Precipitators (High Voltage Rectifiers)
Thyristor Controlled Rectifiers, Water Cooled Rectifiers
Constant Current Rectifiers
Railway Control Panels for Locomotives and Coaches
Fire Detection Unit
Sinnar Plant:
Propulsion System
3x130 Aux Converters
Hotel Load Converter
Regulated Battery Chargers
Traction Motors
Air Conditioning / HVAC systems
PAPIS & Pantry Systems for railways

Board of Directors & Leadership Team



Board of Directors



Suramya Nevatia
Chairman & Managing
Director



Akshada Nevatia
Executive Director



Parimal
Rameshchandra
Merchant
Non-Independent NonExecutive Director



Vandan Shah Independent Non-Executive Director



Ashlesha Bodas Independent Non-Executive Director



Vishal Pacheriwala
Independent NonExecutive Director

Leadership Team



Suramya Nevatia
Chairman & Managing
Director



Manoj Nair Chief Executive Officer



Akshada Nevatia Executive Director



A.K. NemaniChief Financial Officer



Lalit Tejwani *Chief Strategy Officer*



K. R. Narayanan *Chief Revenue Officer*



B. Brahmananda Reddy Vice President – R&D Head



Shailesh Jadhav Vice President -Operations

Advancing with a Stellar Marquee Clientele





























































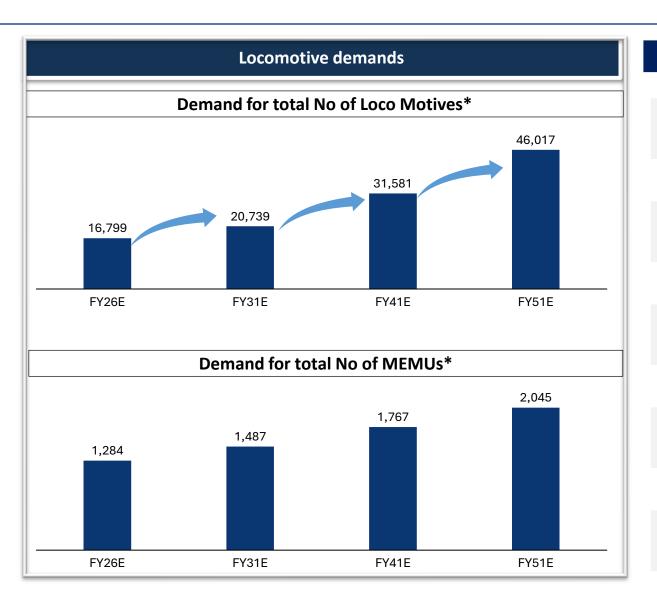




Strategic Roadmap & Way Forward

Growth to be Assisted by Strong Industry Tailwinds





Indian Railway Sector: Key Highlights

Infrastructure Investments

 Government budgetary support surged from INR 678 billion in FY20 to INR 2,520 billion in FY26

• Capital expenditure of INR 2,520 billion in FY2026 targets track, rolling stock, and passenger experience upgrades

Electrification & Sustainability

- Electrification drives India's Scope 1 Net Zero by 2025 and Scope 2 Net Zero by 2030
- FY25 saw 1,400 locomotives produced, 200,000 new wagons added, and 17,000 non-AC coaches.

Technological Advancements

- Adoption of regenerative braking, energy-efficient HVAC, and power converters enhances efficiency
- Electrification and semi-high-speed upgrades create demand for advanced trainsets and automated monitoring

Electrical Equipment Market Growth

- India's electrical equipment market valued at USD 89.9 billion, driven by automation, infrastructure, and energy efficiency
- Hirect operates in a niche segment, benefiting from railway modernization and electrification demand

Passenger & Freight Growth

- Passenger traffic grew 8%, and freight revenue rose 5.2%
- Freight loading reached 1,179 million tons; IR ranks among top three global freight movers

*Total fleet demand (cumulative)

Growth Drivers



Favorable Industry Tailwinds

- Annual Capex Investments of ~35Billion USD by Indian Railways and Metros with growth forecast of >8% YoY
- Gol's focus on growth of manufacturing sector, specifically electronics & electrical products.





- Expanding Sinnar and Satpur facilities to add new product lines.
- Leveraging automation and optimized layouts to enhance throughput.
- Driving backward integration to improve cost efficiency, quality control, and supply chain reliability.



- Hind Rectifiers' state-of-the-art manufacturing setup ensure precise, scalable, and timely execution of diverse orders
- Leverages decades of expertise and technological capability in electrical and electronic equipment.



Product Innovation and Development

- Investing in advanced propulsion systems and related technologies for the evolving railway sector.
- Strengthening R&D and engineering capabilities to drive innovation in power electronics.

Quality in-house R&D team

- Setting up of global offices and sales network will enable to tap export markets.
- HVAC Systems are applicable in railway, metro and construction and commercial vehicles.



Growth via New Clients and Geographies

- Strengthening partnerships with Indian Railways and expanding ties with private rolling stock manufacturers.
- Pursuing geographical diversification with a focus on Europe and South America.



- Young team of more than 100 engineers in electrical, electronics, controls, mechanical, and software engineers.
- Strong product life cycle development from simulation to optimized maintenance.



Focus on Overall Growth & Margins

- Aligning expansion strategy with India's infrastructure and industrial modernization initiatives.
- Capitalizing on government-led projects to drive accelerated growth.



Advancing Technology Through Research & Development



Railway Propulsion and Traction Solutions

- Hind Rectifiers is enhancing its product portfolio with high power traction solutions for locomotives and EMUs
- These cutting-edge developments improve performance, reinforcing its position as a leader in railway and transportation technology

Market-Driven Development Approach

- By aligning R&D efforts with industry needs, Hind Rectifiers accelerates time-to-market while optimizing costs
- A responsive development strategy ensures adaptability, precision, and sustained growth.

Collaborative Innovation Through Partnerships

- Strategic alliances with industry leaders and research institutions drive technological progress while mitigating development risks
- These partnerships expand expertise in power electronics, signaling, and automation, fostering cutting-edge advancements

Sustainability-Focused Engineering

- With a commitment to energy efficient and environmentally responsible product development, Hind Rectifiers is creating solutions that align with global sustainability goals
- This approach opens doors to new markets and caters to the increasing demand for ecoconscious technologies

Continuous Improvement & Product Evolution

- By integrating real-world insights into its development cycle, the Company ensures continuous enhancements in performance, durability, and operational efficiency
- A focus on iterative refinement leads to better customer satisfaction and long-term reliability



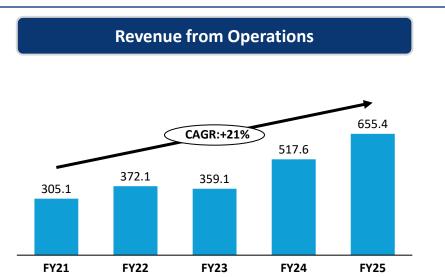


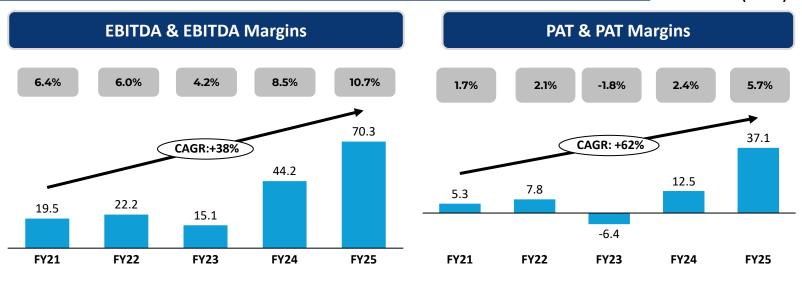


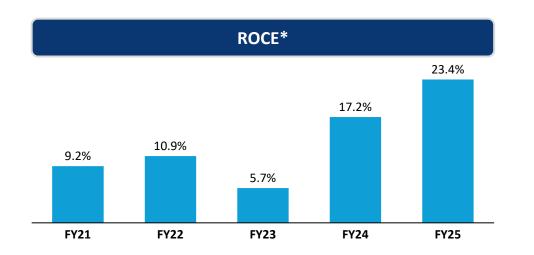
Historical Financials

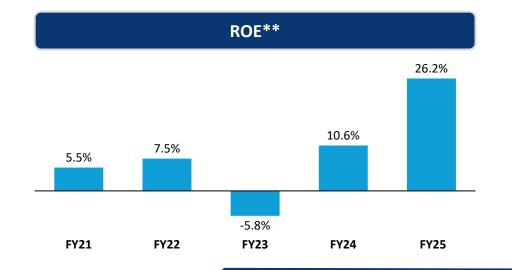
Historical Financial Snapshot











Profit & Loss Account



Particulars (INR Cr)	FY25	FY24	FY23	FY22	FY21
Revenue from operations	655.4	517.6	359.1	372.1	305.1
COGS	478.3	384.3	279.6	288.3	235.7
Gross Profit	177.1	133.2	79.5	83.8	69.4
Gross Profit Margin	27.0%	25.7%	22.1%	22.5%	22.8%
Employee Expenses	63.3	52.3	39.1	36.6	32.7
Other Expenses	43.5	36.6	25.4	24.9	17.1
EBITDA	70.3	44.2	15.1	22.2	19.5
EBITDA Margin	10.7%	8.5%	4.2%	6.0%	6.4%
Other Income	1.5	0.6	0.3	0.3	0.4
Depreciation	8.5	7.4	5.1	4.5	3.8
Finance Cost	13.2	12.7	8.1	6.9	8.7
Exceptional Items	-	7.0	10.8	-	-
Profit before Tax	50.1	17.7	-8.7	11.2	7.4
Tax expenses	13.0	5.2	-2.3	3.4	2.0
Profit / (Loss) for the year	37.1	12.5	-6.4	7.8	5.3
PAT Margins	5.7%	2.4%	-1.8%	2.1%	1.7%
EPS	21.64	7.30	-3.84	4.71	3.22

Balance Sheet Statement



Assets (INR Cr)	Mar-25	Mar-24	Mar-23	Mar-22	Mar-21
Non-Current Assets					
Property, Plant and Equipment	86.6	76.8	72.7	40.0	35.6
Capital work-in-progress	6.8	8.2	6.9	17.7	8.7
Other Intangible Asset	15.7	6.9	6.7	7.7	5.0
Intangible assets Under Development	5.3	14.3	13.8	10.3	11.2
Right of Use Asset	4.8	5.9	0.1	0.3	-
Financial Assets					
(i) Investments	0.1	0.1	0.1	0.1	0.1
(ii) Loans	0.0	0.0	0.0	0.0	0.0
(iii) Other financial assets	11.5	7.3	1.1	0.9	1.0
Deferred Tax Assets(Net)	0.0	2.1	4.7	2.4	3.9
Other non-current assets	19.5	0.5	0.5	2.2	0.9
Total Non-Current Assets	150.3	122.1	106.8	81.6	66.3
Current Assets					
Inventories	120.7	96.7	92.4	77.0	68.5
Financial Assets					
(i) Trade receivables	109.5	89.2	67.6	67.8	87.7
(ii) Cash and cash equivalents	0.3	0.3	0.1	0.3	0.1
(iii) Other bank balances	0.8	1.2	1.3	1.1	1.5
(iv) Loans	0.1	0.0	-	-	0.0
(v) Other financial assets	8.8	6.1	6.8	5.2	8.1
Other Current assets	23.5	15.4	15.4	11.8	0.3
Current tax Assets (Net)	-	-	1.4	0.7	7.7
Total Current Assets	263.7	208.9	185.0	163.9	174.1
Asset held for sale	3.3	-	0.6	0.6	0.6
Total Assets	417.3	331.0	292.3	246.1	241.0

Liabilities (INR Cr)	Mar-25	Mar-24	Mar-23	Mar-22	Mar-21
Equity					
Equity Share capital	3.4	3.4	3.4	3.3	3.3
Other Equity	156.5	121.1	108.3	104.1	96.5
Total Equity	159.9	124.5	111.7	107.4	99.8
Financial liabilities					
(i) Borrowings	28.4	23.3	24.3	20.9	11.3
(ia) Lease liabilities	3.7	5.0	0.0	0.1	-
(ii) Other Financial liabilities	0.1	0.1	0.2	0.2	0.2
Deferred Tax Liabilities	1.5	-	-	-	-
Provisions	5.3	5.2	5.2	5.3	5.3
Total Non-Current Liabilities	39.0	33.6	29.7	26.5	16.8
Financial liabilities					
(i) Borrowings	130.6	105.6	80.3	53.8	72.5
(ia) Lease liabilities	1.6	1.2	0.2	0.2	-
(ii) Trade Payables	59.9	47.3	53.1	47.6	41.9
(iii) Other financial liabilities	12.7	7.1	6.3	5.8	5.7
Provisions	4.1	3.5	2.7	2.4	2.0
Other current liabilities	7.3	7.2	8.3	2.5	2.4
Current tax liabilities (Net)	2.3	1.0	-	-	-
Total Current Liabilities	218.4	172.9	150.8	112.2	124.5
Total Equity and Liabilities	417.3	331.0	292.3	246.1	241.0

Cashflow Statement



Particulars (INR Cr)	FY25	FY24	FY23	FY22	FY21
Net Profit Before Tax*	50.1	17.7	-8.7	11.2	7.4
Adjustments for: Non-Cash Items / Other Investment or Financial Items	35.7	30.6	23.9	11.2	12.3
Operating profit before working capital changes	85.8	48.3	15.2	22.4	19.7
Changes in working capital	-42.2	-14.2	-6.4	16.2	3.9
Cash generated from Operations	43.6	34.1	8.8	38.6	23.6
Direct taxes paid (net of refund)	-8.0	-0.2	-0.7	-2.3	-1.9
Net Cash from Operating Activities	35.6	33.9	8.2	36.3	21.7
Net Cash from Investing Activities	-25.3	-19.5	-29.3	-19.9	-8.4
Net Cash from Financing Activities	-10.7	-14.3	21.2	-16.6	-14.7
Net Increase/decrease in Cash and Cash equivalents	-0.4	0.2	0.1	-0.3	-1.4
Add: Cash & Cash equivalents at the beginning of the period	1.6	1.4	1.3	1.6	3.0
Cash & Cash equivalents at the end of the period	1.1	1.6	1.4	1.3	1.6

^{*}After Exceptional Items



Company:



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